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Please use the
Questions box on your
control panel to ask
questions throughout
the webinar.

There will be a survey at the end of the webinar. Your feedback will help us to better our programming

This webinar is being recorded

We are live tweeting from @MissionInvest & #MIElive!

SPEAKERS



BETH BRAY
PROGRAM OFFICER
WALTON FAMILY
FOUNDATION

@WALTONFAMILYFDN



HOLLY HART MCKIERNAN

EXECUTIVE VICE

PRESIDENT, CHIEF

OPERATING OFFICER AND

GENERAL COUNSEL

LUMINA FOUNDATION

aluminafound



NEERAJ AGGARWAL
PROGRAM OFFICER,
MISSION INVESTING
THE MICHAEL & SUSAN
DELL FOUNDATION



MODERATOR:

MELANIE AUDETTE

SENIOR VICE PRESIDENT

MISSION INVESTORS

EXCHANGE

SETTING THE STAGE

Introduction and overview of impact investing in education

IMPACT JOURNEYS

Overview of impact investing programs at the Walton Family Foundation and Lumina Foundation

TODAY'S PLAN

DEEP DIVES

More information in the specific tools and approaches being used

Q&A

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IMPACT INVESTING SPECTRUM

Financial Only			Impact Investi	ng		Social Only
Conventional Investment	Responsible Investment	Sustainable Investment	Mission- Related Investment	Program- Related Investment	Recoverable Grant	Conventional Grant
Investments selected with little or no consideration given to social, environ- mental or corporate governance factors	Investments selected to avoid those with material interests in ethically or environ- mentally questionable products	Proactive consideration of environ-mental, social and corporate governance practices that may reduce risk, enhance enterprise value and	Focus on high-impact solutions to societal challenges that can also generate a financial return	Focus on high-impact solutions to societal challenges that typically require a subsidized rate of return to succeed	Grants in support of high-impact solutions to societal challenges that may be repaid if successful	Grants in support of high-impact solutions to societal challenges that cannot generate a financial return

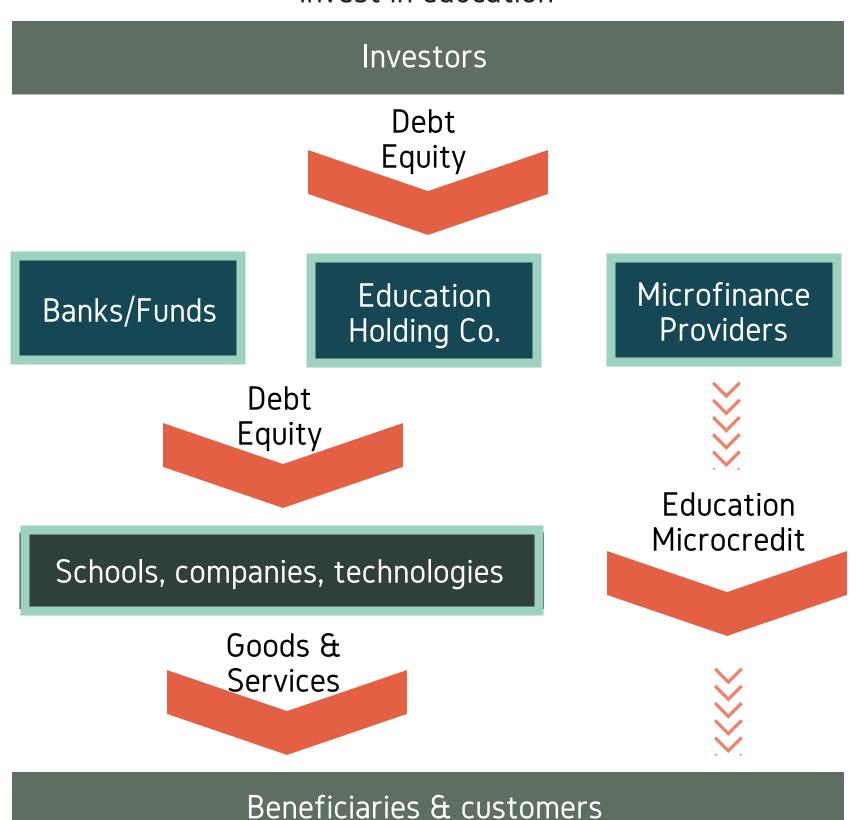
CHANNELS FOR INVESTING IN EDUCATION

Investors can invest directly in schools, companies, or technologies

Investors Debt Equity Schools Technologies Companies Goods & servies Beneficiaries & customers

Source: Open Society Foundation's Working Paper: "Impact Investing in Education: An Overview of the Current Landscape"

OR they can invest in financial / other intermediaries that invest in education







Our mission:

TRANSFORMING THE LIVES OF CHILDREN LIVING IN URBAN POVERTY THROUGH BETTER EDUCATION, HEALTH AND FAMILY ECONOMIC STABILITY

FOUNDED IN 1999 BY
 DELL INC. CEO MICHAEL DELL
 AND HIS WIFE SUSAN

• GLOBAL COMMITMENTS: INR 7560 crores (USD \$1.2B) as of December 31, 2014 GLOBAL ANNUAL COMMITMENTS: INR 640 crores (USD \$100M) 400+ active grants

FOCUSED GIVING AND FOCUSED GEOGRAPHIES

Sustainable transformation for vulnerable children living in urban poverty.











PORTFOLIO OVERVIEW

At a Glance

Balance Sheet (Net Payments)

Payments net of 6.7M of Capital Returns

	Net Payment	% of Total
India	42.9M	78%
Ed-Fi/DDE	11.0M	20%
US (excl. Ed-Fi/DDE)	0.7M	1%
Foundation Giving	0.6M	1%
Grand Total	55.2M	100%

Adjustments not made for write downs.

Commitments

Exits reflect closed projects in G2 (full exits); Partial exits included in Active

	# of Orgs	Payment Amount USD
Active	39	70.9M
Exited	5	5.3M
Grand Total	43	76.3M











SHIKSHA

Online

ConveGenius























Active US investments















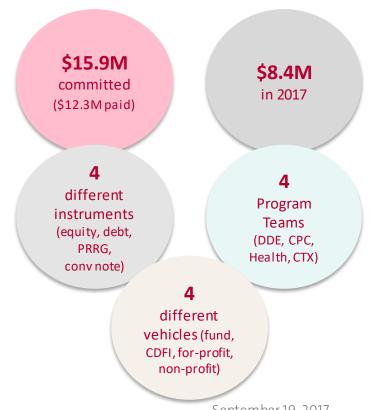




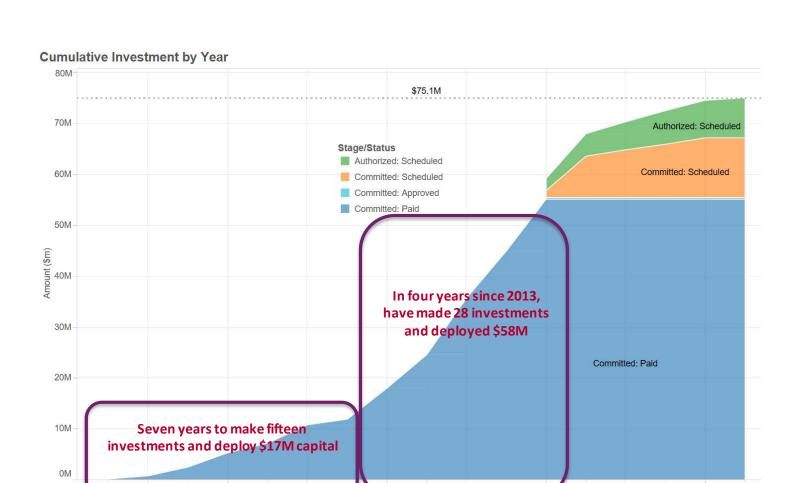


OVERVIEW OF US PRI PORTFOLIO









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WALTON FAMILY FOUNDATION

MISSION

The Walton Family Foundation is working to improve K-12 outcomes for all students, especially those of limited means, by ensuring access to high-quality educational choices that prepare them for a lifetime of opportunity

STAFF

112 employees

GEOGRAPHIES SERVED

All across the country. Specifically in our K-12 program, we focus efforts on 13 cities.

IMPACT INVESTING

First PRI in 1997

24 staff on the K-12 education team

WALTON FAMILY FOUNDATION

Since 2003, WFF has invested over \$120 million in facilities support, majority in PRIs to community non-profit organizations that:

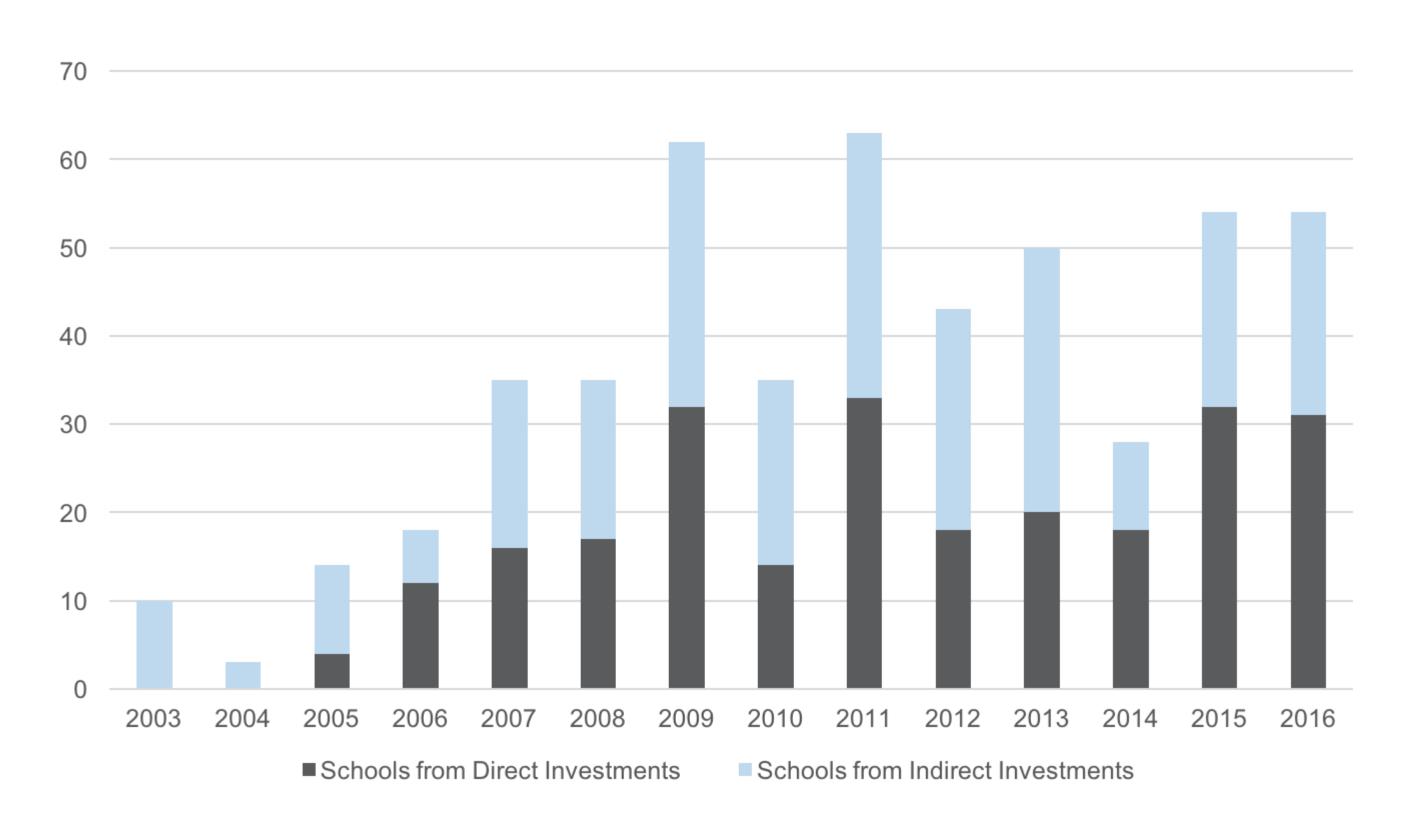
- Use our funds to leverage other dollars to construct and/or finance facilities below market rates and;
- Recycle our funds to expand the reach of initial investments.

WFF's PRIs are structured as: Interest-free or low-interest loans

- Interest-free or low-interest loans
- Repayment periods of roughly 10-13 years

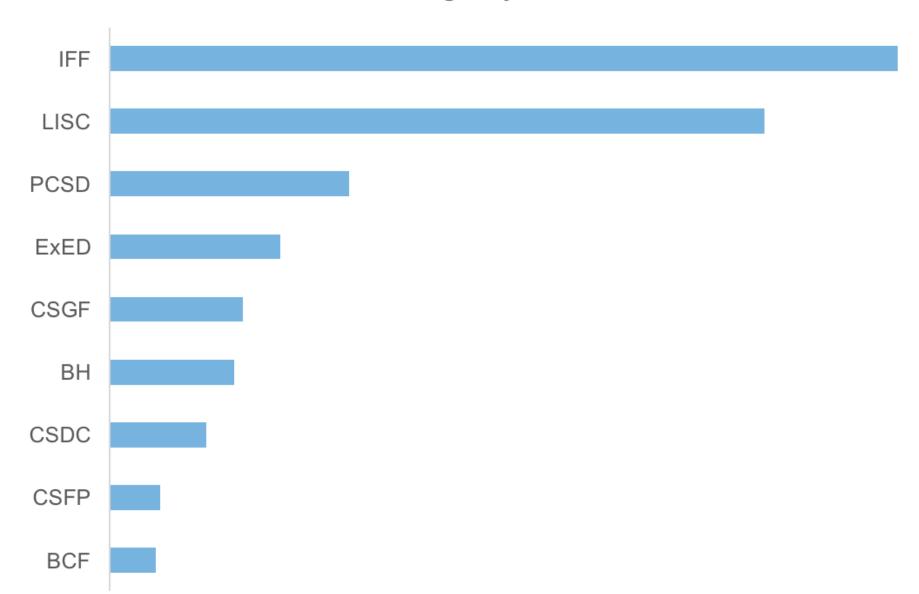
WFF HAS ACHIEVED SIGNIFICANT IMPACT FROM ITS 14 YEARS OF INVESTING IN CHARTER FACILITY FINANCING.

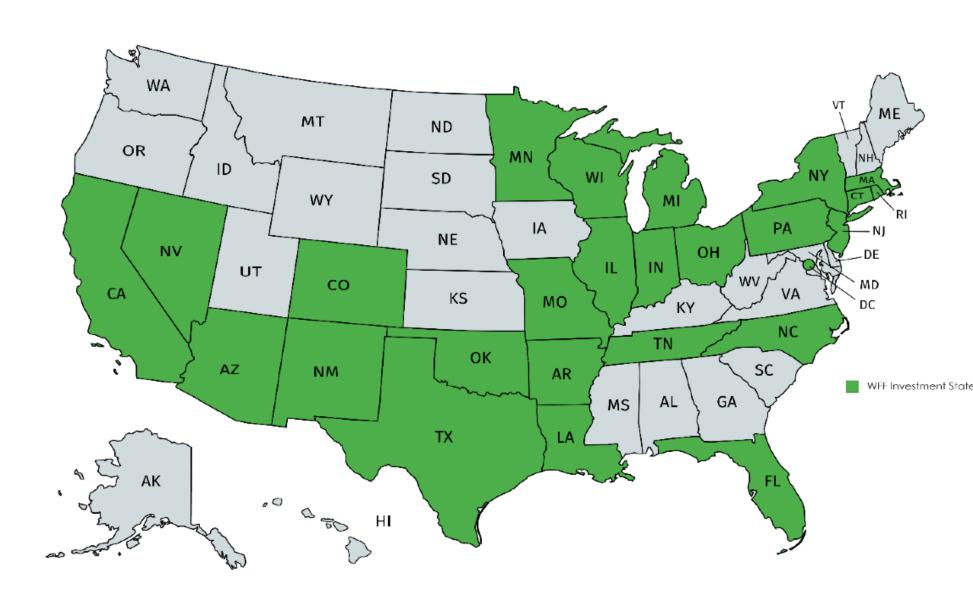
Since 2003, WFF has helped create over 207,000 seats in nearly 400 schools, while achieving a leverage ratio of 29:1 on investments.



OVER 500 SEPARATE FINANCINGS HAVE BEEN COMPLETED BY WFF'S 9 PRI RECIPIENTS, SUPPORTING SCHOOLS IN 26 STATES.

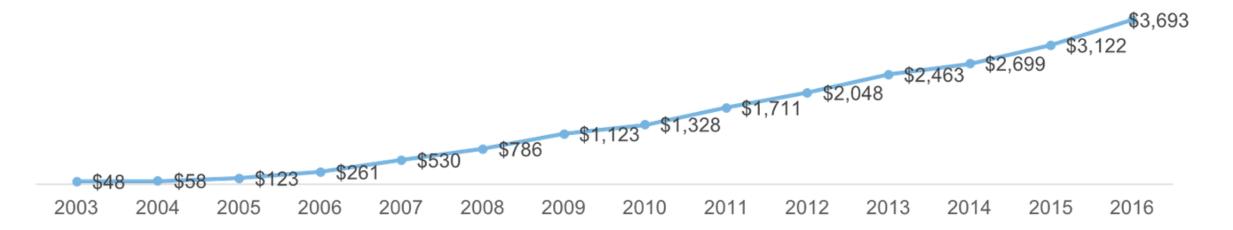
Number of Financings by Grantee, 2003-2016

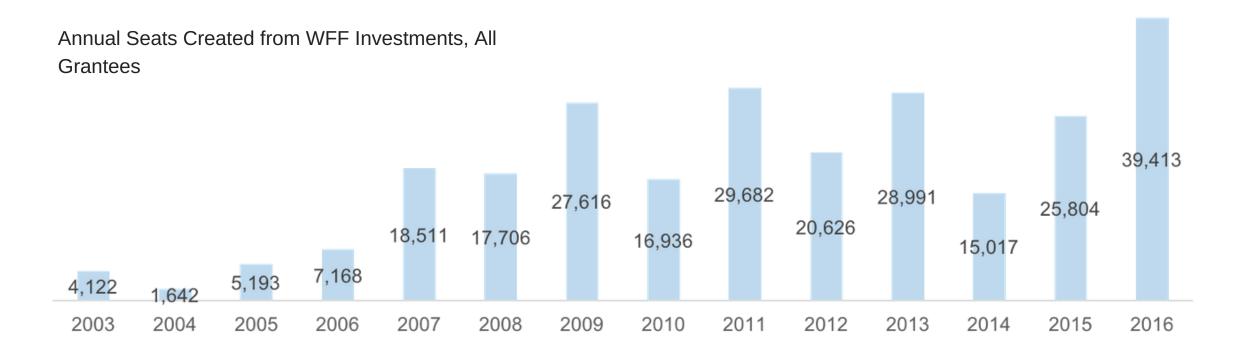




THE LINK BETWEEN FACILITY INVESTMENTS AND SEAT CREATION CONTINUES TO BE CRITICAL TO CHARTER GROWTH.

Cumulative Total Project Budgets, All Grantees In Millions





Since 2003, WFF has achieved an overall leverage of 29:1 on a cumulative total project budget of \$3.6 billion.

In 2016 alone,WFF invested in projects that created over 39,400 seats, with a total combined \$471 million.

LUMINA FOUNDATION: OUR WORK

Lumina Foundation is an independent, private foundation in Indianapolis that is committed to making opportunities for learning beyond high school available to all. We envision a system that is easy to navigate, delivers fair results, and meets the nation's need for talent through a broad range of credentials. Our goal is to prepare people for informed citizenship and for success in a global economy.

LUMINA FOUNDATION: ABOUT US

LOCATION

Lumina's Headquarters are located in downtown Indianapolis, Indiana, and the Foundation also has an office in Washington, DC.

STAFF

The Foundation currently employs 57 staff members.

ENDOWMENT

Lumina is among the nation's top 100 private foundations with an endowment in excess of \$1 billion.

IMPACT INVESTING

Lumina is among the nation's top 100 private foundations with an endowment in excess of \$1 billion.

- Director of Impact Investing
- CEO
- COO/General Counsel
- VP of Strategic Impact
- Directors of Strategic Engagement and Grants Management

LUMINA FOUNDATION STRATEGIC PLAN FOR 2017-20

Priorities for Action Opportunity Populations Goal 2025 By 2020 By 2025 2017-20 Increase attainment by 5.9 million Student Success above current rates A postsecondary system in which the top Increase attainment by 16.4 million highpriorities are completion of quality credentials, Increase attainment among 25-64-year-olds quality credentials above current rates affordability, and closing of equity gaps from 45.3% to 51.2% to reach 60% Increase attainment among 25-34-year-olds from 47.2% to 53.3% **Transparent Credentials** A new, national system of transparent, By 2025 By 2020 high-quality postsecondary credentials Increase attainment among 500,000 traditional-age students by more degrees and certificates 4.8 million **Competency-Based Learning** to traditional-age students A national expansion of competencybased learning By 2025 By 2020 2 million Increase attainment among returning more degrees and certificates to returning adults who have some postsecondary First Credential for Adults adults who have some postsecondary education but no credential by Pathways to initial credentials—certificates education but no credential 6.1 million and certifications-for adults who have no postsecondary education By 2020 By 2025 3.4 million Increase attainment among adults who have **Quality Assurance** no recognized postsecondary education by An integrated quality assurance system more certificates and certifications to adults 5.5 million for postsecondary learning with no recognized postsecondary education

INVESTEES ALIGNED WITH STRATEGIC PLAN

		Opportunity Population		
		Traditional-	Returning	Adults with
		Aged Students	Adults/ Some	No Recognized
		4.8M by 2025 500,000 by	Training No Credential	Postsecondary Education
		2020	6.1M by 2025	5.5M by 2025
		2020	2 million by 2020	3.4 million by
				2020
	A postsecondary learning system where	BRIDGEEDU	Upswing	VIRIDIS
Action	the top priorities are completion of quality		opswilig	VIKIDIS
	credentials, affordability, and closing equity gaps	C CIVITAS LEARNING	C CIVITAS LEARNING	CIVITAS LEARNING
rAc	A new, national system of transparent postsecondary credentials	Credly	VIRIDIS Credly	Credly
Priority for	National expansion of competency-based learning			⊗Care Academy ¯
	Pathways to certificates and certifications		VIRIDIS	edovo
	for adults without postsecondary		· include	
Pr	education		4	©Care Academy*
	An integrated quality assurance system for postsecondary learning			®Care Academy [™]

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CHARTER SCHOOL DEVELOPMENT CORPORATION (CSDC)

In 2014, WFF invested \$5 million in CSDC through a 10 year, 0% interest program-related investment.

Since receiving the loan, CSDC has:

- Financed 21 facility projects 7 projects
 directly using WFF capital, and another 14
 using capital derived from other sources
 (e.g. philanthropy, public funding, etc.)
- Created 11,890 new seats in charter schools
- Supported over \$70M in total project costs
- Achieved a leverage ratio of 12:1 on WFF funds



IN 2016, WFF LAUNCHED THE BUILDING EQUITY INITIATIVE IN AN EFFORT TO DEEPEN IMPACT.

The BEI Theory of Change is that for this population...

Charter schools with track record of exceptional academic performance in an agreed upon set of cities, including:

- Expanding charter management organizations
- Expanding or replicating independent charter schools

...who are limited in their ability to meet demand because of:

- Restricted access to public funding and/or public facilities
- Limited access to affordable private capital
- Minimal technical expertise in real estate development or finance

BEI will fund strategies that...

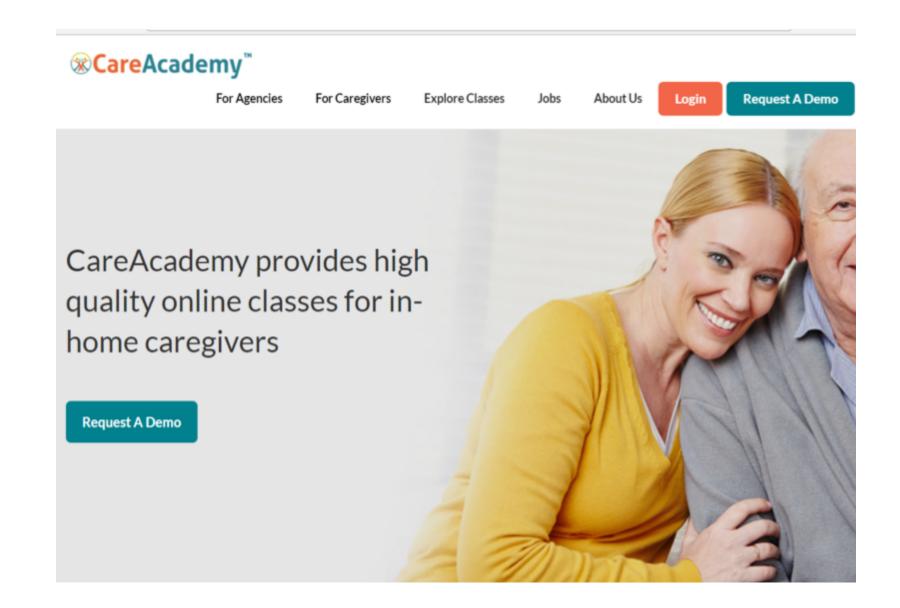
- Expand flexible, affordable commercial capital available to charters by leveraging public and philanthropic funds
- Increase the capacity of intermediary lenders and facility developers to service charter schools.
- Develop affordable facilities
- Incent public entities making unused district space available to charter schools
- Expand the market of providers offering technical assistance and project management expertise to charters
- Develop and support local organizations focused on building and supporting high quality charter growth.

... resulting in the creation of 250,000 new, high quality, affordable charter school seats by 2027.

LUMINA'S INVESTMENT: CARE ACADEMY

Founded in 2016, Care Academy provides online training for home healthcare professionals and certifies competencies of these services providers to comply with various state requirements to practice. The platform allows standardized competency verification and is offered in multiple languages given the diversity of the population served.

- Experienced leadership team tackling healthcare from both the patient outcome and service provider's vantage point
- Serves opportunity population of adults with no postsecondary learning nor credentials
- Aligns and advances the Foundation's equity imperative
- Early stage but rapidly growing in high potential market
- Company seeks to provide entry and pathway to career and educational attainment in the healthcare sector
- Co-investors include ReThink Education and other angel investors



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UPCOMING EDUCATION WEBINAR

Exclusive for members of the Global Impact Investing Network and Mission Investors Exchange

INVESTMENT OPPORTUNITIES IN THE EDUCATION SECTOR

Thursday, November 30, 2017 11:00am - 12:00pm EST

UPCOMING EVENTS



MIE at SOCAP October 10-13, 2017 San Francisco, CA



2018 National Conference May 14-16, 2018 Chicago, IL

THANK YOU FOR ATTENDING! IF YOU ARE NOT ALREADY A MEMBER, PLEASE CONSIDER JOINING THE MISSION INVESTORS EXCHANGE COMMUNITY TODAY.

HTTPS://WWW.MISSIONINVESTORS.ORG/MEMBERSHIP

